

ARAB ACADEMY FOR SCIENCE, TECHNOLOGY AND MARITIME TRANSPORT

Evaluation of Computerized Maintenance Management System in Egyptian Industry

Thesis submitted to the Industrial and Management Engineering Department in partial fulfillment of the requirements for the degree of Master of Engineering Management

Submitted by

Eng. Motasem N.H. Natsha

B.Sc. Mechatronics Engineering

Supervised by Prof. Dr. Mostafa Helaly

2007

ACKNOWLEDGEMENT

The completion of this thesis marks the end of my study in master of engineering management. I would like to take this opportunity to thank a number of people who has supported and guided me during my study.

First of all, I would like to thank my thesis supervisor, Prof. Dr. Mostafa Helaly for his relentless support and guidance. I am particularly indebted to him for his patient guidance in the analysis of the data and the completion of this study.

Next, I would like to express my most sincere and deepest thanks to my family in Palestine. I would like to thank my parents, my brothers, and my sisters for their unselfish love and continuous support.

Finally, I would like to thank all my friends they had helped me in one way or another, Special thanks for all the staff in the Academy for their kindness and understanding.

DECLARATION



ARAB ACADEMY FOR SCIENCE, TECHNOLOGY AND MARITIME TRANSPORT

COLLEGE OF ENGINEERING AND TECHNOLOGY

An Evaluation for the Importance of Computerized Maintenance Management System Implementation in the Egyptian Industry

Thesis submitted to the Industrial and Management Engineering Department in partial fulfillment of the requirements for the degree of Master of Engineering Management

Submitted by

Eng. Motasem N.H. Natsha

Prof. Dr Mohammed Abbas Shoman Examiner

Prof. Dr. Mostafa Helaly Supervisor

Prof. Dr. Mostafa Zaki Examiner

Mahi

ABSTRACT

Over the past twenty years, maintenance has changed. Today management can no longer look upon maintenance as only a subsidiary function, but as main tools of planned productivity. Effective plant management requires that all variables information regarding a production process or item of equipment be readily available to permit the owner to make a proper assessment of its condition. The difficulties in being able to quickly access information, generates work order, and track prices and progress have led to inefficient and costly maintenance.

With the wide use of computer systems, all the previous difficulties were eliminated. Collecting of data, analyzing it, and managing maintenance operation and activities become simpler by the aid of Computerized Maintenance Management System (CMMS). The need for and use of a CMMS are not specific to any one industry or type of application. Any industry requiring equipment and/or asset maintenance is a potential candidate for using a CMMS.

Opposing the CMMS acquisition is the internal roadblocks that stand in the way of the system purchase in small companies. This opposing related to attitude that the Company is not in need of a system – This attitude suggests a basic lack of understanding of the true benefits and functions of CMMS. Unfortunately, many industries in Egypt are still working without CMMS.

The purpose of the present research is to evaluate the need of computerized maintenance management system implementation in the Egyptian industry. Designing a questionnaire is an essential task in this research; it will measure the need of companies for each CMMS' function alone. At the end of the road, data will be analyzed and summarized. Depending on the result, recommendation will be provided. This research also provides practical steps for successful CMMS implementation.

LIST OF CONTENTS

ACK	NOWLEDGEMENT	i
DECI	LARATION	ii
ABST	TRACT	iii
LIST	OF CONTENTS	iv
LIST	OF TERMS	viii
LIST	OF FIGURES	ix
	OF TABLES	x
	Of TABLES	
CHA	PTER 1: INTRODUCTION	1
1.1	MOTIVATION & OBJECTIVE	1
1.2	CHAPTERS OVERVIEW	2
CHA	PTER 2: REVIEW OF LITERATURE	4
2.1	INTRODUCTION	4
2.2	CMMS & MAINTENANCE STRATEGIES	6
	2.2.1 Corrective Maintenance	6
	2.2.2 Preventive Maintenance	6
	2.2.3 Condition Based Maintenance	7
	2.2.4 Reliability Centered Maintenance	7
	2.2.5 Total Productive Maintenance	8
2.3	FUNDAMENTAL FUNCTIONS OF CMMS	9
	2.3.1 Work Order Management	9
	2.3.2 Preventive Maintenance Management	9
	2.3.3 Store Management	9
	2.3.4 Assets Management	9
	2.3.5 Labor Management	10
	2.3.6 Condition Monitoring	10
	2.3.7 Statistical Data and Report	10

2.4	CMMS BENEFITS	11
2.5	CMMS INTEGRATION	12
	2.5.1 Enterprise Asset Management	12
	2.5.2 Enterprise Resource Planning	12
	2.5.3 Integrated EAM/ERP	12
	2.5.4 Supervisory Control and Data Acquisition	13
	2.5.5 Decision Support System	13
2.6	CMMS SUMMARY REPORTS	13
	2.6.1 Work Orders Reports	13
	2.6.2 Materials Reports	14
	2.6.3 Equipments Reports	14
	2.6.4 Personnel Summary Reports	14
	2.6.5 Production and Financial Reports	14
	2.6.6 Performance Reports	14
	2.6.7 MTBF/MTTR Reports	14
2.7	CMMS SELECTION	14
	2.7.1 The Big Picture	15
	2.7.2 Industry Response	15
	2.7.3 The Tactile Reality	16
	2.7.4 Organizational Culture	16
2.8	CMMS IMPLEMENTATION	16
	2.8.1 Implement with a Team Approach	17
	2.8.2 Sell the CMMS Concept	17
	2.8.3 Select the Right System	17
	2.8.4 Implement the Plan	17
	2.8.5 Change Plant Culture	17
	2.8.6 Ensure Sufficient Resources	17
	2.8.7 Loading Information into the System	18
2.9	CMMS EVALUATION	19
2.10	CONCLUSION	20

CHA	PTER 3: METHODOLOGY	21
3.1	INTRODUCTION	21
3.2	QUESTIONNAIRE DEFINITION	21
3.3	QUESTIONNAIRE ADMINISTRATION	22
	3.3.1 Personally Administered Questionnaire	22
	3.3.2 Mail Questionnaire	22
	3.3.3 Internet Administered Questionnaire	23
3.4	QUESTIONNAIRE DESIGN	23
	3.4.1 Specify the Information Needed	23
	3.4.2 Specify the Type of Interviewing Method	24
	3.4.3 Determine the Content of Individual Questions	25
	3.4.4 Overcome the Respondent's Inability to Answer	25
	3.4.5 Determine Form of Response to Each Question	26
	3.4.6 Determine Wording of Each Question	27
	3.4.7 Determine Type and Form of Each Question	28
	3.4.8 Determine Sequence of Questions	29
	3.4.9 Identify the Form and Layout	30
	3.4.10 Pretest Questionnaire	30
3.5	RESPONSE RATE	31
	3.5.1 Respondent Care	31
	3.5.2 Respondent Educational Level	32
	3.5.3 Questionnaire Topic	32
	3.5.4 Questionnaire Sensitivity	32
	3.5.5 Questionnaire Cover Page	32
3.6	CONCLUSION	33
CHAP	TER 4: IMPLEMENTATION	34
4.1	QUESTIONNAIRE DESIGN	34
	4.1.1 Specifying the Information Needed	34
	4.1.2 Specifying the Type of Interviewing Method	34
	4.1.3 Determining the Content of Individual Questions	34
	4.1.4 Overcoming the Respondent's Inability to Answer	35
	4.1.5 Determining Form of Response to Each Question	35

	4.1.6 Determining Wording of Each Question	36
	4.1.7 Determining Type and Form of Each Question	36
	4.1.8 Determining Sequence of Questions	37
	4.1.9 Identifying the Form and Layout	37
	4.1.10 Pretesting the Questionnaire	37
4.2	SAMPLE SIZE	37
4.3	DATA COLLECTION	39
4.4	DATA ANALYSIS	39
	4.4.1 Initiation and Authorization of work	39
	4.4.2 Preventive and Predictive Maintenance	40
	4.4.3 Reviewing and follow-up	41
	4.4.4 Purchasing Parts and Stores	42
	4.4.5 Budgeting and Work Measurement	44
	4.4.6 Supporting Computer System	45
4.5	THE RESULT	48
4.6	APPLICATION	48
	4.6.1 Team Formation	48
	4.6.2 Problems Definition	48
	4.6.3 Objectives Definition	49
	4.6.4 Requirements Definition	50
	4.6.5 Project Justification	50
	4.6.6 Data Collection	51
	4.6.7 Data Installation	57
	4.6.8 Plant Evaluation	57
4.7	CASE STUDY	57
CHAI	PTER 5: DISCUSSION AND CONCLUSION	60
5.1	SUMMARY AND AIMS	60
5.2	DISCUSSION OF RESULTS	60
5.3	CONCLUSION	61
REFEI	RENCES	62
APPENDIX A: THE QUESTIONNAIRE		67
	-	

APPENDIX A: THE QUESTIONNAIRE	6

APPENDIX B: SUMMARY FOR THE COLLECTED DATA	73
APPENDIX C: FACTORS WEIGHTS BY USING AHP	79
APPENDIX D: FastMaint CMMS (Editions & Selection)	85
APPENDIX E : ARABIC SUMMARY	87

LIST OF TERMS

Computerized Maintenance Management System	CMMS
Corrective Maintenance	СМ
Preventive Maintenance	PM
Condition Based Maintenance	СВМ
Reliability-Centered Maintenance	RCM
Total Productive Maintenance	TPM
Enterprise Asset Management	EAM
Enterprise Resource Planning	ERP
Supervisory Control and Data Acquisition	SCADA
Mean Time Between Failure	MTBF
Mean Time To Repair	MTTR
Analytical Hierarchy Process	AHP
Return On Investment	ROI

.

LIST OF FIGURES

Figure 2-1 Maintenance Cost	8
Figure 3-1 Procedure for Developing a Questionnaire	24
Figure 4.1 the Sub Factors Importance (Factor One)	40
Figure 4.2 the Sub Factors Importance (Factor Two)	41
Figure 4.3 the Sub Factors Importance (Factor Three)	42
Figure 4.4 the Sub Factors Importance (Factor Four)	43
Figure 4.5 the Sub Factors Importance (Factor Five)	45
Figure 4.6 the Sub Factors Importance (Factor Six)	46
Figure 4.7 Cause Effect Diagram	49
Figure 4.8 Work Cycle	52
Figure 4.9 Machine Data	54
Figure 4.10 Process Rates before and after CMMS Implementation	58
Figure 4.11 Production Losses before and after CMMS Implementation	58

LIST OF TABLES

Table 4.1 the Sample Size Used in the Study	38
Table 4.2 the Importance of Initiation and Authorization of work	40
Table 4.3 the importance of Preventive & Predictive Maintenance	41
Table 4.4 the Importance of reviewing and follow-up	42
Table 4.5 the Importance of Purchasing Parts and Stores	43
Table 4.6 the Importance of Budgeting and Work Measurement	44
Table 4.7 the Importance of Supporting Computer System	46
Table 4.8 Weight of Factors Contribution	47
Table 4.9 Importance of CMMS Implementation	47
Table 4.10 Preventive Maintenance Schedule	53
Table 4.11 List of Spare Parts	56

₹⊎

.